

	Approved Budget 2021/22	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer/Member Proposals	Political Choice	Transformations	Additional Efficiency Savings	Total App3	Recommended Budget 2022/23
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>COMMUNITIES &amp; PEOPLE</b>	<b>16,585</b>	<b>0</b>	<b>45</b>	<b>6</b>	<b>(599)</b>	<b>123</b>	<b>(56)</b>	<b>(16)</b>	<b>1,276</b>	<b>0</b>	<b>(978)</b>	<b>0</b>	<b>(1,187)</b>	<b>(50)</b>	<b>(67)</b>	<b>(60)</b>	<b>(1,564)</b>	<b>15,021</b>
<b>Business Improvement</b>	<b>731</b>	<b>0</b>	<b>45</b>	<b>(86)</b>	<b>(105)</b>	<b>123</b>	<b>0</b>	<b>0</b>	<b>1,276</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(150)</b>	<b>0</b>	<b>(67)</b>	<b>0</b>	<b>1,036</b>	<b>1,767</b>
Transformation Projects	250								1,276						(67)			1,459
Business Support	(1)																	(1)
ICT	107		45	(86)	(30)								(150)					(114)
Customer Services	(9)				(75)	(15)												(99)
Human Resources & Organisational Development	385					138												523
<b>Community Services</b>	<b>7,457</b>	<b>0</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(327)</b>	<b>0</b>	<b>(718)</b>	<b>(50)</b>	<b>0</b>	<b>(10)</b>	<b>(1,065)</b>	<b>6,392</b>
Leisure Management	2,611			40									(100)					2,551
Sports Development	233													(50)				183
Parks Development	560																	560
Community Centres	1,226										74							1,300
Youth Ambition	449																	449
Town Hall & Facilities	405										(336)					(10)		(99)
Culture	673										(65)							608
Localities Team	1,301												(460)					841
<b>Regulatory Services &amp; Community Safety</b>	<b>2,356</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(444)</b>	<b>0</b>	<b>(56)</b>	<b>(16)</b>	<b>0</b>	<b>0</b>	<b>(81)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(597)</b>	<b>1,759</b>
Regulatory Services	1,257				(391)		(56)				(81)							729
Community Safety	1,099				(53)			(16)										1,030
<b>Housing Services</b>	<b>6,040</b>	<b>0</b>	<b>0</b>	<b>52</b>	<b>(50)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(570)</b>	<b>0</b>	<b>(319)</b>	<b>0</b>	<b>0</b>	<b>(50)</b>	<b>(938)</b>	<b>5,102</b>
Community Housing & Strategy	812			24														836
Housing Needs	4,965			28	(50)						(570)		(278)			(50)		4,045
Property Services	90																	90
Welfare Reform	173												(41)					132
<b>DEVELOPMENT</b>	<b>(3,870)</b>	<b>0</b>	<b>0</b>	<b>86</b>	<b>(70)</b>	<b>(436)</b>	<b>(85)</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>(1,930)</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(23)</b>	<b>(2,353)</b>	<b>(6,223)</b>
<b>Corporate Property</b>	<b>(6,374)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(57)</b>	<b>(436)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,930)</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,393)</b>	<b>(8,767)</b>	
Property Services	853											30						883
Asset Management	(7,407)				(57)	(436)					(1,930)							(9,830)
Transactions & Special Projects	181																	181
<b>Regeneration &amp; Economy</b>	<b>796</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(23)</b>	<b>(26)</b>	<b>770</b>
Economic Development	393				(3)													390
Development Team & PMO	403															(23)		380
<b>Planning</b>	<b>1,709</b>	<b>0</b>	<b>0</b>	<b>86</b>	<b>(10)</b>	<b>0</b>	<b>(85)</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>66</b>
Development	20				(10)		(85)		75									(0)
Support Services	268			45														313
Information Services	12																	12
Spatial Development	1,409			41														1,450
<b>CORPORATE STRATEGY</b>	<b>1,439</b>	<b>0</b>	<b>0</b>	<b>6</b>	<b>(46)</b>	<b>(5)</b>	<b>(23)</b>	<b>(32)</b>	<b>297</b>	<b>(15)</b>	<b>0</b>	<b>38</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220</b>	<b>1,659</b>
<b>Policy &amp; Communications</b>	<b>251</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>(46)</b>	<b>(5)</b>	<b>0</b>	<b>(32)</b>	<b>157</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>326</b>
Corporate Strategy	261				(37)													224
Communications	(6)				(9)	(5)		(32)	78									26
Policy & Partnerships	(4)			1					79									76
<b>Environmental Sustainability</b>	<b>1,188</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>(23)</b>	<b>0</b>	<b>140</b>	<b>(15)</b>	<b>0</b>	<b>38</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>145</b>	<b>1,333</b>
Environmental Quality	439			5					140			(23)						561
Energy & Natural Resources	374											61						435
Smart, Sustainable Cities	374						(23)			(15)								336
<b>ODS</b>	<b>12,734</b>	<b>2,223</b>	<b>0</b>	<b>225</b>	<b>(40)</b>	<b>0</b>	<b>208</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>(1,480)</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>(7)</b>	<b>0</b>	<b>(1,076)</b>	<b>13,881</b>
<b>ODS Client</b>	<b>12,734</b>	<b>2,223</b>	<b>0</b>	<b>225</b>	<b>(40)</b>	<b>0</b>	<b>208</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>(1,480)</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>(7)</b>	<b>0</b>	<b>(1,076)</b>	<b>13,881</b>
Parking Management	(22)				(40)						(1,480)				(7)			(1,870)
Domestic Waste	5,855	150		186			(321)											6,158
Street Cleansing	6,053						(33)											6,055
Parks & Open Spaces	3,517							154	3									3,686
Pest Control	263						(10)							15				253
Engineering	9																	9
Motor Transport	(1,947)	2,073		39														165
Overheads & Profit Share	(994)						418											(576)





<b>CORPORATE SERVICES</b>	4,193	0	0	(68)	(40)	0	0	0	0	0	0	(50)	0	0	0	0	(158)	4,035
<b>Financial Services</b>	3,350	0	0	(16)	(40)	0	0	0	0	0	0	(50)	0	0	0	0	(106)	3,244
Accountancy	(299)				(40)													(339)
Corporate Finance	(2)																	(2)
Investigations	402			(50)								(50)						302
Procurement & Payments	(21)																	(21)
Revenues & Benefits	3,276			34														3,310
Incomes	(6)																	(6)
<b>Law &amp; Governance</b>	842	0	0	(52)	0	0	0	0	0	0	0	0	0	0	0	0	(52)	790
Committees & Members Services	(10)																	(10)
Election Services	484																	484
Legal Services	35																	35
Senior Management Team	22																	22
Corporate Governance & Business Support	311			(52)														259
<b>Total Budget at Portfolio Level</b>	<b>28,531</b>	<b>0</b>	<b>0</b>	<b>(585)</b>	<b>(118)</b>	<b>945</b>	<b>(1,074)</b>	<b>0</b>	<b>(435)</b>	<b>0</b>	<b>(158)</b>	<b>(50)</b>	<b>(769)</b>	<b>0</b>	<b>(193)</b>	<b>(171)</b>	<b>(2,608)</b>	<b>25,924</b>
<b>Below the line</b>																		
Corporate Accounts	(5,565)	617																(4,948)
Contingencies	1,900	1,251																3,151
<b>Total Expenditure Budget</b>	<b>24,866</b>																	<b>24,127</b>
<b>General Fund Working Balances</b>																		
Transfer to / (from) General Fund Working Balances																		
Transfers to/(from) reserves	(2,484)	(1,562)																(4,046)
<b>Net Budget Requirement</b>	<b>22,382</b>																	<b>20,081</b>
<b>Financed by</b>																		
External Funding	0	0																0
Business Rates retention	(7,154)	2,275																(4,879)
New Homes Bonus	(471)	471																0
Council tax	(15,028)	(445)																(15,473)
Less Parish Precept	271																	271
Collection Fund Surplus																		
Business Rates Collection Fund (Surplus) / Deficit																		
<b>Over / (Under) Allocated budget</b>	<b>0</b>																	<b>(0)</b>



<b>CORPORATE SERVICES</b>	4,035	0	0	30	0	0	0	0	0	0	0	0	0	0	0	0	0	30	4,065
<b>Financial Services</b>	3,244	0	0	30	0	0	0	0	0	0	0	0	0	0	0	0	0	30	3,274
Accountancy	(339)			0															(339)
Corporate Finance	(2)																		(2)
Investigations	302																		302
Procurement & Payments	(21)																		(21)
Revenues & Benefits	3,310			30															3,340
Incomes	(6)																		(6)
<b>Law &amp; Governance</b>	790	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	790
Committees & Members Services	(10)																		(10)
Election Services	484																		484
Legal Services	35												0						35
Senior Management Team	22																		22
Corporate Governance & Business Support	259																		259
<b>Total Budget at Portfolio Level</b>	<b>25,924</b>	<b>241</b>	<b>0</b>	<b>93</b>	<b>(96)</b>	<b>(756)</b>	<b>(564)</b>	<b>0</b>	<b>(1,166)</b>	<b>0</b>	<b>(55)</b>	<b>(90)</b>	<b>(250)</b>	<b>0</b>	<b>(200)</b>	<b>(366)</b>	<b>(3,209)</b>	<b>22,715</b>	
<b>Below the line</b>																			
Corporate Accounts	(4,948)	(2,947)																	(7,895)
Contingencies	3,151	2,209																	5,360
<b>Total Expenditure Budget</b>	<b>24,127</b>																		<b>20,180</b>
<b>General Fund Working Balances</b>																			
Transfer to / (from) General Fund Working Balances																			
Transfers to/(from) reserves	(4,046)	4,635																	589
<b>Net Budget Requirement</b>	<b>20,081</b>																		<b>20,769</b>
<b>Financed by</b>																			
External Funding	0																		
Business Rates retention	(4,879)	(231)																	(5,110)
New Homes Bonus	0																		0
Council tax	(15,473)	(457)																	(15,930)
Less Parish Precept	271																		271
Collection Fund Surplus																			
Business Rates Collection Fund (Surplus) / Deficit																			
<b>Over / (Under) Allocated budget</b>	<b>(0)</b>																		<b>(0)</b>

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26 APPENDIX 2

	Proposed Budget 2024/25	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer/Member Proposals	Political Choice	Transformations	Additional Efficiency Savings	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>COMMUNITIES &amp; PEOPLE</b>	10,712	0	0	3	(55)	0	0	0	0	0	(38)	0	0	0	(100)	50	(140)	10,572
<b>Business Improvement</b>	(502)	0	0	0	(55)	0	0	0	0	0	0	0	0	0	(100)	0	(155)	(657)
Transformation Projects	(387)														(100)			(487)
Business Support	(1)																	(1)
ICT	(349)																	(349)
Customer Services	(104)				(55)													(159)
Human Resources & Organisational Development	340																	340
<b>Community Services</b>	4,812	0	0	0	0	0	0	0	0	0	(38)	0	0	0	0	0	(38)	4,774
Leisure Management	2,066																	2,066
Sports Development	183																	183
Parks Development	560																	560
Community Centres	1,147										(38)							1,109
Youth Ambition	449																	449
Town Hall & Facilities	(821)																	(821)
Culture	388																	388
Localities Team	841																	841
<b>Regulatory Services &amp; Community Safety</b>	1,690	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,690
Regulatory Services	673																	673
Community Safety	1,017																	1,017
<b>Housing Services</b>	4,711	0	0	3	0	0	0	0	0	0	0	0	0	0	0	50	53	4,764
Community Housing & Strategy	841			3														844
Housing Needs	3,649															50		3,699
Property Services	90																	90
Welfare Reform	132																	132
<b>DEVELOPMENT</b>	(6,419)	0	0	(45)	0	(726)	0	0	0	0	0	(30)	0	0	0	(24)	(825)	(7,244)
<b>Corporate Property</b>	(8,827)	0	0	0	0	(726)	0	0	0	0	0	(30)	0	0	0	(24)	(780)	(9,607)
Property Services	883																	883
Asset Management	(9,890)					(726)						(30)				(24)		(10,670)
Transactions & Special Projects	181																	181
<b>Regeneration &amp; Economy</b>	770	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	770
Economic Development	390																	390
Development Team & PMO	380																	380
<b>Planning</b>	1,639	0	0	(45)	0	0	0	0	0	0	0	0	0	0	0	0	(45)	1,594
Development	(0)																	(0)
Support Services	172																	172
Information Services	12																	12
Spatial Development	1,455			(45)														1,410
<b>CORPORATE STRATEGY</b>	1,596	0	0	0	0	0	0	0	(30)	0	0	0	0	0	0	0	(30)	1,566
<b>Policy &amp; Communications</b>	308	0	0	0	0	0	0	0	(30)	0	0	0	0	0	0	0	(30)	278
Corporate Strategy	224								(30)									224
Communications	4																	(26)
Policy & Partnerships	80																	80
<b>Environmental Sustainability</b>	1,288	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,288
Environmental Quality	466																	466
Energy & Natural Resources	435																	435
Smart, Sustainable Cities	386																	386
<b>ODS</b>	12,760	134	0	0	0	0	470	0	0	0	0	0	0	0	0	0	604	13,364
<b>ODS Client</b>	12,760	134	0	0	0	0	470	0	0	0	0	0	0	0	0	0	604	13,364
Parking Management	(1,890)						1,514											(376)
Domestic Waste	6,158																	6,158
Street Cleansing	6,060																	6,060

Parks & Open Spaces	3,686																		3,686
Pest Control	253																		253
Engineering	9																		9
Motor Transport	290																		290
Overheads & Profit Share	(1,807)	134				(1,044)													(2,717)
<b>CORPORATE SERVICES</b>	<b>4,065</b>	<b>0</b>	<b>0</b>	<b>26</b>	<b>(55)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(29)</b>	<b>4,036</b>
<b>Financial Services</b>	<b>3,274</b>	<b>0</b>	<b>0</b>	<b>26</b>	<b>(55)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(29)</b>	<b>3,245</b>
Accountancy	(339)																		(339)
Corporate Finance	(2)																		(2)
Investigations	302																		302
Procurement & Payments	(21)																		(21)
Revenues & Benefits	3,340			26	(55)														3,311
Incomes	(6)																		(6)
<b>Law &amp; Governance</b>	<b>790</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>790</b>
Committees & Members Services	(10)																		(10)
Election Services	484																		484
Legal Services	35																		35
Senior Management Team	22																		22
Corporate Governance & Business Support	259																		259
<b>Total Budget at Portfolio Level</b>	<b>22,715</b>	<b>134</b>	<b>0</b>	<b>(16)</b>	<b>(110)</b>	<b>(726)</b>	<b>470</b>	<b>0</b>	<b>(30)</b>	<b>0</b>	<b>(38)</b>	<b>(30)</b>	<b>0</b>	<b>0</b>	<b>(100)</b>	<b>26</b>	<b>(420)</b>	<b>22,294</b>	
<b>Below the line</b>																			
Corporate Accounts	(7,895)	403																	(7,492)
Contingencies	5,360	1,104																	6,464
<b>Total Expenditure Budget</b>	<b>20,180</b>																		<b>21,266</b>
<b>General Fund Working Balances</b>																			
Transfer to / (from) General Fund Working Balances																			
Transfers to/(from) reserves	589	(378)																	211
<b>Net Budget Requirement</b>	<b>20,769</b>																		<b>21,477</b>
<b>Financed by</b>																			
External Funding																			
Business Rates retention	(5,110)	(236)																	(5,346)
New Homes Bonus	0																		0
Council tax	(15,930)	(472)																	(16,402)
Less Parish Precept	271																		271
Collection Fund Surplus																			
Business Rates Collection Fund (Surplus) / Deficit																			
<b>Over / (Under) Allocated budget</b>	<b>(0)</b>																		<b>0</b>

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